



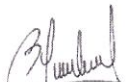
PSA HALIFAX HSSS POLICY

At the heart of PSA lies a strong, unwavering commitment to provide our people with a safe, secure, healthy workplace & to promote sustainable development in the communities we operate in.

As an industry leader, we will continually upgrade our HSSS practices & performance & be an exemplary corporate partner on HSSS matters.

OUR COMMITMENT

1. All PSA companies, contractors & JVs under our operational control manage HSSS in line with this policy
2. They comply with all applicable legislations & regulations
3. PSA gives due consideration for HSSS issues in all commercial, business & operational decisions
4. All necessary HSSS measures must be entrenched in our corporate policies, procedures, programs & practices
5. HSSS performance forms a part of staff's appraisal & rewards system
6. We promote a culture where our employees share our commitment towards HSSS
7. PSA continually improves on its HSSS performance through its HSSS management framework


Pablo Bocan
Chief Operations Officer


Andrew Snelgrove
Chief Financial Officer


Duncan Glass
Managing Director


Dean Robinson
Chief Commercial Officer

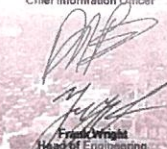

David Boston
Chief Information Officer


Jonathan Chan
Deputy Managing Director/
Head of Commercial


Justin Lorne
Head of Operations


Ron Turnbull
Head of HSSE

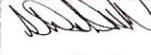

Monica Smith
Head of Human Resources


Frank Wright
Head of Engineering

OUR STAKEHOLDERS

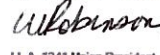

HEA

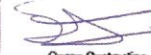

Kevin Piper
I.L.A. 269 President


Ainsworth


Purple Communications


Richard Marshall
CN


I.L.A. 1341 Union President


Ocean Contracting


Night Vision


Fulvio Fracassi
Halifax Port Authority


I.L.A. 1825 Union President


William Payne
Securix


Truex Group
Trucking Community